# Investor Meeting on FY 2015 First Quarter Results



#### Kazuo Koshiji

Senior Corporate Officer Chief Financial Officer (CFO) Head of Finance Division

August 4, 2015

SANTEN PHARMACEUTICAL CO., LTD.

#### **Santen's Corporate Values**

天機に参与する Tenki ni sanyo suru

By focusing our efforts on ophthalmology and related areas, Santen develops scientific knowledge and organizational capabilities which are unique and original to Santen. We use our unique capabilities to contribute to patients and their loved ones, and consequently to society.

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# Long-term Strategic Vision, Medium-term Management Plan for FY2014-2017



## **Long-term Strategic Vision**

To Become a Specialized Pharmaceutical Company with a Global Presence

Deep Understanding of True Customer Needs\*
 Distinct Advantage Against Competitors
 Global Competitiveness and Presence

\*True customer needs: Unmet medical needs of patients, consumers, doctors and healthcare professionals.





Ranks #5 globally Overseas sales: 16% of total sales Overseas sales: 30% of total sales

# Basic Policy of Medium-term Management Plan for FY2014-2017

Product development

Transform product development to realize enhanced productivity and achieve sustained growth Active investment in sustainable growth

Business expansion Grow business in Asia/Europe and strengthen market presence by entering into new markets

Organization and talent Develop talent and organization to realize sustained growth and strengthen the global management system



# Financial Results for FY 2015 First Quarter Results ended June 30, 2015



# Financial Highlights for 1Q FY2015

(JPY billions)	1Q FY2014	1Q FY2015		
IFRS basis	Actual	Actual	Var. (YoY)	
Revenue	33.7	48.0	+42.4%	
Operating profit	5.9	10.8	+83.5%	
Profit before tax	6.0	11.2	+88.4%	
Net profit	4.1	7.5	+85.5%	

#### Core basis

Revenue	33.7	48.0	+42.4%
Core operating profit*	5.9	12.2	+108.6%
Core profit for the year	3.9	8.2	+110.3%



**IFRS** 

# **Changes in Income Statement**

· · · · · · · · · · · · · · · · · · ·		1Q FY14	1Q F	Y15	_		
(JPY billions)		Actual	Actual	Var.	Major Changes		S
Revenue		33.7	48.0	+42.4%			
Cost of sales		-13.6	-17.9			ange -2.3pt	
	(% of revenue)	40.3%	37.2%	-3.1pt			
SGA excluding R&D		-10.2	-13.3	+30.8%	<ul> <li>∙Japan -0.9</li> <li>•Asia -0.8 (FX-0</li> </ul>	1 3)	JPY billions
	(% of revenue)	30.2%	27.8%	-2.5pt	•US/EU -1.7 (F)	X+0.1)	
R&D expenses		-4.1	-4.6	+12.7%	•Japan -0.3		JPY billions
	(% of revenue)	12.1%	9.6%	-2.5pt	•Overseas -0.3	6 (FX-0.2)	
Amortization associate	d with products	-0.1	-1.4	-	• Amortization of	Morek assot	JPY billions
	(% of revenue)	0.2%	3.0%	+2.8pt	•Amortization of Merck asset -1.3		1.5
Other revenue		0.1	0.1	-20.3%			
Other expenses		0.0	-0.1	+167.8%			
Operating profit		5.9	10.8	+83.5%			
	(% of revenue)	17.5%	22.5%	+5.0pt			
Financial revenue		0.4	0.5	+7.4%	Currency rates	1Q FY2014	1Q FY2015
Financial expenses		-0.4	0.0	-89.8%		<u>Actual</u>	Actual
Profit before tax		6.0	11.2	+88.4%		JPY 102.17	JPY 121.51
Income tax expense		-1.9	-3.7	+94.5%	Euro	JPY 140.18	JPY 134.01
Net profit		4.1	7.5	+85.5%	CYN	JPY 16.54	JPY 19.81
Core energing modit		EO	40.0	. 400 C0/			
Core operating profit		5.9		+108.6%			
Core profit for the ye	ar	3.9	8.2	+110.3%			

\*Net Profit Margin(NPM): Profit generated from US Merck ophthalmic products which Santen has acquired and has consigned them to Merck until the completion of transfer of the underlying marketing rights.



# **Revenue by Business Segment**

(JI	PY billions)	1Q FY15 Actual						
		Jap	ban	Over	Overseas		Total	
		Sales	Var. %	Sales	Var. %	Sales	Var. %	
Pharmaceuticals		34.3	+32.8%	13.0	+80.4%	47.4	+43.2%	
	Prescription Pharmaceuticals	32.0	+30.2%	13.0	+80.5%	45.0	+41.6%	
	Ophthalmic	29.2	+32.8%	11.6	+67.3%	40.8	+41.1%	
	Anti-RA	2.6	+9.5%	-		2.6	+8.8%	
	Others	0.1	-16.6%	1.4	+447.1%	1.5	+272.2%	
	OTC Pharmaceuticals	2.4	+81.5%	0.0	+53.9%	2.4	+81.3%	
Ot	hers	0.6	-1.8%	0.0	-	0.6	+0.1%	
	Medical Devices	0.5	-6.0%	0.0	-	0.5	-3.9%	
	Others	0.1	+44.9%	-	-	0.1	+44.9%	
То	tal	34.9	+32.0%	13.0	+80.6%	48.0	+42.4%	



#### **Overseas Revenue and Core Operating Profit**

(JPY billions)		1Q FY2014 Actual		1Q FY2015 Actual	
		Revenue	Revenue	Var. %	Operating profit**
U.S.		0.3	1.4*	+445.6%	-0.7
Europe		3.2	5.3	+66.3%	0.6
Asia		3.8	6.3	+67.8%	2.4
	China	2.5	3.6	+43.9%	
Total	•	7.2	13.0	+80.6%	2.3

Overseas sales / sales	21.4%	27.2%	+5.7pt	-
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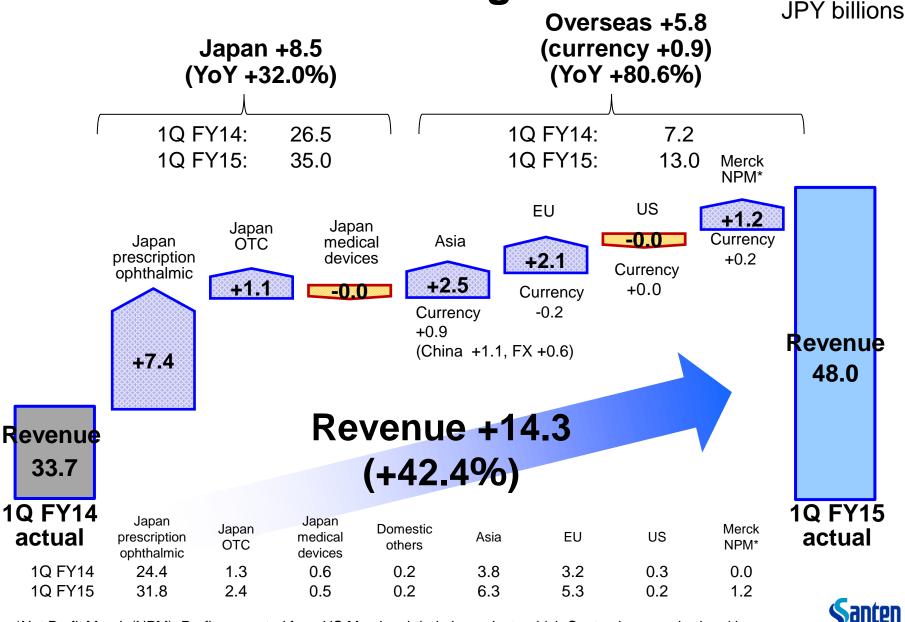
\* Net profit margin (NPM) relating to the Merck product acquisition is treated as revenue in the U.S.

\*\* Company policy on accounting for profit excludes certain SG&A and R&D expenses. NPM is distributed by region after operationally transferred from Merck to Santen.



#### Var. YoY

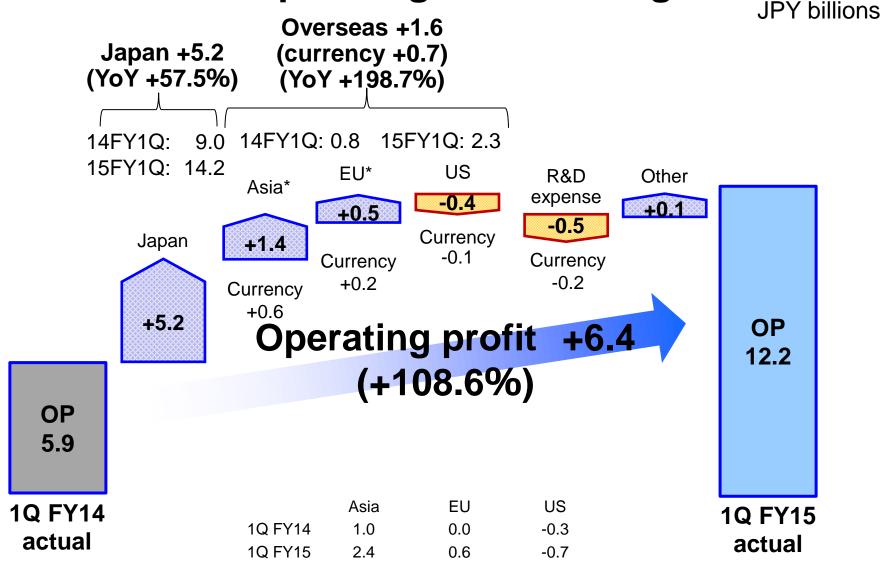
### **1Q FY15 Revenue Change**



\*Net Profit Margin(NPM): Profit generated from US Merck ophthalmic products which Santen has acquired and has consigned them to Merck until the completion of transfer of the underlying marketing rights.



#### **1Q FY15 Core Operating Profit Change**



\* Company policy on accounting for profit excludes certain SG&A and R&D expenses. NPM is distributed by region after operationally transferred from Merck to Santen.



# Merck Project Results



## **Merck Project Results**

	1Q FY1	5 Actual	FY2015 Forecast		
(JPY billions)	Merck*	Total	Merck*	Total	
Revenue	4.7	48.0	21.5	186.5	
NPM*	1.2	1.2	4.1	4.1	
Santen sales (marketing rights transferred)	3.5	46.8	17.4	182.4	

#### By March 2015

Marketing authorization transferred from Merck to Santen in 11 regions (Finland, Germany, Sweden, etc.)

#### Q1 April to June 2015

Santen sales begun in 8 additional regions (Hong Kong, Iceland, Italy, Russia, Spain, etc.)

\* Net profit margin (NPM) relating to the Merck product acquisition is treated as revenue in the U.S.

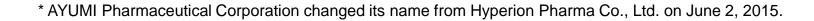


# **Completion of the Transfer of Anti-Rheumatic Pharmaceutical Business**



#### **Completion of the Transfer of Anti-Rheumatic Pharmaceutical Business**

- On August 3, 2015, Santen completed the simplified company split relating to the transfer of its anti-rheumatic pharmaceutical business to AYUMI Pharmaceutical Corporation\* originally announced on May 12, 2015
- Upon the official completion of the company split, Santen received 45 billion yen in consideration for the transfer of all rights and obligations of the business
- The impact of this event on Santen's financial performance was reflected in the forecast announced on May 12, 2015, therefore there is no further impact on its annual forecast



## Consolidated Forecasts of FY2015 ending March 31, 2016



## **FY2015 Consolidated Forecasts**

,	FY2015 Forecast					
(JPY billions)	1 <sup>st</sup> half	Var.%	2 <sup>nd</sup> half	Var.%	Full year	Var.%
Revenue	92.5	+28.6%	94.0	+4.5%	186.5	+15.2%
Cost of sales (% of revenue)	-32.0 34.6%	+20.4%	-34.4 36.6%	+15.5%	-66.4 35.6%	+17.8% +0.8pt
SGA excluding R&D (% of revenue)	-28.5 30.8%	+30.3%	-28.4 30.2%	+5.1%	-56.9 30.5%	+16.4% +0.3pt
R&D expenses (% of revenue)	-11.0 11.9%	+34.6%	-11.9 12.7%	+27.9%	-22.9 12.3%	+31.0% +1.5pt
Amortization associated with products (% of revenue)	-3.0 3.2%	+131.2%	-3.1 3.3%	+15.6%	-6.1 3.3%	+53.3% +0.8pt
Other revenue	45.0			-100.0%	45.0	-
Other expenses	-1.0		-0.2	-50.5%	-1.2	+162.0%
Operating profit (% of revenue)	62.0 67.0%	+338.7%	5 16.0 17.0%	-24.7%	78.0 41.8%	+120.5% +20.0pt
Core operating profit (% of revenue)	21.0 22.7%	37.3%	9 19.3 20.5%	-18.9%	40.3 21.6%	+3.1%
		F	oreign exchange	FY14 actual	FY15 forecast	

Foreign exchange	FY14 actual	FY15 forecast
US \$	JPY 110.14	JPY 125.00
Euro	JPY 139.01	JPY 135.00
CNY	JPY 17.84	JPY 20.00

**S**anten

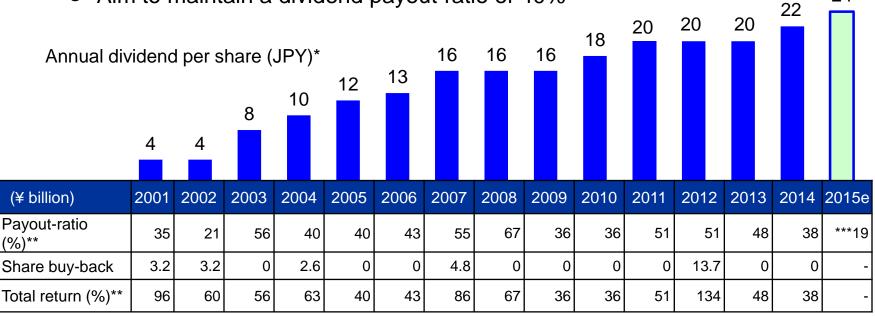
# Dividend for FY2015 Forecast



#### **Dividends for FY2014 Actual and FY2015 Forecast**

#### ■ FY2015 (Forecast)

- Annual dividend: JPY 24 per share
- FY2014-FY2017 Shareholder return policy
  - Stable and sustained return to shareholders
  - Maintain a sound and flexible financial position to enable product acquisitions and M&As for future growth
  - Consider share buybacks in a flexible manner
  - Aim to maintain a dividend payout ratio of 40%



\*The company implemented a 5-for-1 stock split on April 1, 2015. Accordingly, the calculations of annual dividends per share have been adjusted in all periods for comparison purposes.

\*\* J-GAAP standards used until 2013, IFRS applied from 2014.

\*\*\*Removing the impact of a gain related to the succession of the company's anti-rheumatic pharmaceutical business in FY15, payout ratio is forecast to be 39%.



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# Reference: Consolidated Results of 1Q FY2015



# **Summary of Balance Sheet**

(JPY billions)	As of Marc	ch 31, 2015	As of June 30, 2015			
	Actual	% of Total	Actual	% of Total	Var.	
Non-current assets	153.5	50.5%	153.8	51.0%	+0.3	
Current assets	150.7	49.5%	147.6	49.0%	-3.1	
Total assets	304.2	100.0%	301.4	100.0%	-2.8	
Total equity	211.8	69.6%	216.5	71.8%	+4.7	
Non-current liabilities	36.1	11.9%	34.5	11.4%	-1.6	
Current liabilities	56.3	18.5%	50.5	16.8%	-5.8	
Total liabilities	92.4	30.4%	84.9	28.2%	-7.5	
Total equity and liabilities	304.2	100.0%	301.4	100.0%	-2.8	

Shares issued\*: End of March 2015: 413,266 thousand  $\rightarrow$  End of June 2015: 413,703 thousand

Major Changes

- Non-current assets: Right of approval for manufacture and sales +¥8.5bil, In-process R&D -¥7.3bil,
- Current assets: Cash and deposits -¥9.8bil
- Non-current liabilities: Long term borrowing -¥2.9bil

\*The company implemented a 5-for-1 stock split on April 1, 2015. Accordingly, the calculations of the number of shares issued have been adjusted in all periods for comparison purposes.



# **Summary of Cash Flows**

(JPY bi	llions)	1Q FY14	1Q FY15	Var.
	Cash flows from operating activities	-5.0	-0.3	+4.6
	Cash flows from investing activities	0.2	-2.6	-2.7
	Cash flows from financial activities	31.0	-7.6	-38.5
	crease (decrease) in cash and equivalents	26.1	-10.5	-36.6
	and cash equivalents at ning of year	72.4	65.9	-6.5
	Effect of exchange rate changes on cash and cash equivalents		0.6	+1.1
Cash a year	and cash equivalents at end of	98.0	56.1	-42.0



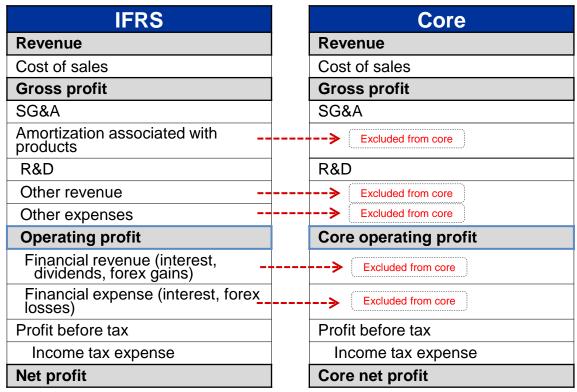
# Capital Expenditures / Depreciation & Amortization

	1Q FY14	1Q FY2015		
(JPY billions)	Actual	Actual	Var.	
Capital expenditures	0.4	0.8	+0.5	
Depreciation and amortization	0.8	*2.2	+1.4	

\*Includes JPY1.3 billion amortization of intangible assets related to Santen's acquisition of US-based Merck ophthalmic products



## **IFRS and Core Comparisons**



#### **Use of Core Basis Indicators**

- Core results are now used as financial indicators to better express underlying business performance by removing certain gains and expenses from IFRS results
- Items excluded from IFRS to calculate core results: Amortization associated with products, other revenue and expenses, and financial revenue and expenses



# **Reconciliation of IFRS to Core OP**

(JPY billions)	FY2014 1Q (actual)	FY2015 1Q (actual)
IFRS operating profit	5.9	10.8
Non-core deduction items	-0.0	+1.4
Amortization associated with products	+0.1	+1.4
Other revenue	-0.1	-0.1
Other expenses	+0.0	+0.1
Core operating profit	5.9	12.2



# Reference: Consolidated Forecast of FY2015



#### Revenue Forecast by Business Segment / Overseas Revenue

				FY2015	Forecast			
(JPY billions)		Japan		Over	seas	То	Total	
		Sales	Var.	Sales	Var. %	Sales	Var. %	
Ph	narmaceuticals	129.4	5.8%	53.9	+45.8%	183.3	+13.3%	
	Prescription Pharmaceuticals	123.0	6.3%	53.8	+45.9%	176.8	+11.0%	
	Ophthalmic	118.5	+12.5%	49.1	+59.9%	167.6	+23.2%	
	Anti-RA	3.6	-62.2%	0	-	3.6	-62.4%	
	Others	0.9	+14.4%	4.7	-23.0%	5.6	-18.9%	
	OTC Pharmaceuticals	6.4	-3.2%	0.1	-0.6%	6.5	-3.2%	
Ot	thers	2.8	+11.3%	0.4	+831.0%	3.2	+25.2%	
	Medical devices	2.5	+9.5%	0.1	+19.1%	2.6	+9.7%	
	Others	0.3	+28.5%	0.4	-	0.7	+174.3%	
То	otal	132.2	+5.9%	54.3	+46.8%	186.5	+15.2%	



#### **Overseas Revenue and Core Operating Profit** Forecast

(JPY billions)		FY2014 Actual		FY2015 Forecast	
		Revenue	Revenue	Var. %	Operating profit**
U.S.		6.2	4.9*	-20.0%	-2.5
Europe		14.2	25.4	+79.5%	3.8
Asia		16.7	23.9	+43.4%	5.8
	China	10.7	13.5	+26.5%	-
Total		37.0	54.3	+46.8%	7.1

Overseas sales / sales	22.9%	29.1%	+6.3pt	_
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\* Net profit margin (NPM) relating to the Merck product acquisition is treated as revenue in the U.S.

\*\* Company policy on accounting for profit excludes certain SG&A and R&D expenses. NPM is distributed by region after operationally transferred from Merck to Santen.



# Forecast of Capital Expenditures / Depreciation & Amortization

	FY14	FY2015		
(JPY billions)	Actual	Forecast	Var.	
Capital expenditures	5.4	7.7	+2.3	
Depreciation and amortization*	7.0	9.3	+2.4	

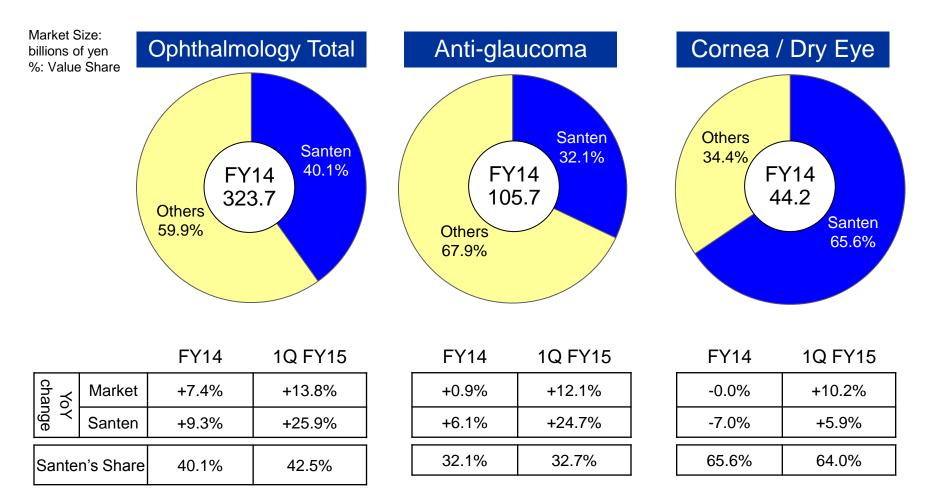
\*Amortization of intangible assets related to Santen's acquisition of US-based Merck ophthalmic products was recorded of 3.7 billion yen in FY14 and forecast to be 5.1 billion yen in FY15.



# Reference: Market Overview of Prescription Ophthalmic in Japan



#### Japan: Trend & Competition in Ophthalmics (1)



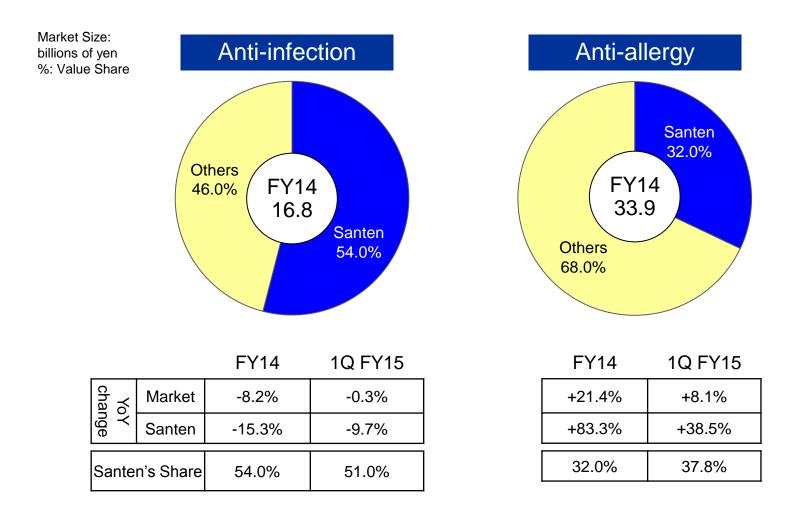
-Santen:

- Anti-Glaucoma : Tapros, Cosopt, Timoptol/XE, Trusopt, Rescula, Detantol, Tapcom
- Cornea / Dry Eye : Hyalein, Diquas

Source: ©2015 IMS Health IMS-JPM 2013-15 Santen analysis based on IMS data Reprinted with permission



#### Japan: Trend & Competition in Ophthalmics (2)



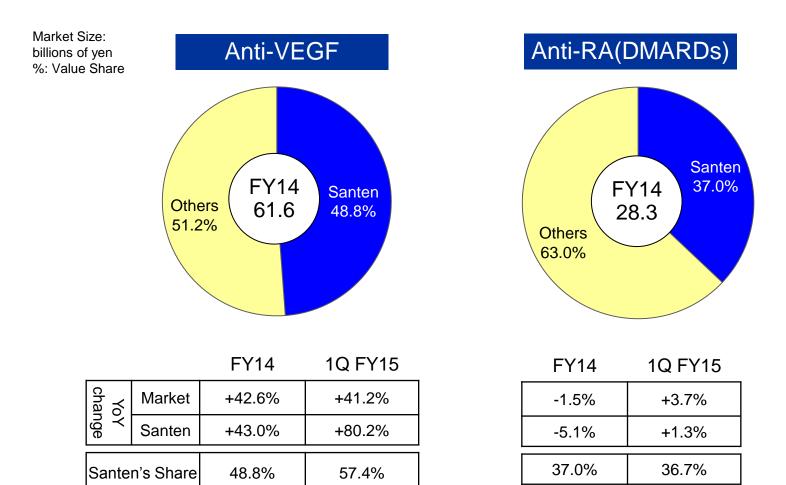
-Santen:

- Anti-infection: Cravit, Tarivid

- Anti-allergy: Alesion, Livostin, Alegysal



#### Japan: Trend & Competition in Ophthalmics (3)



-Santen:

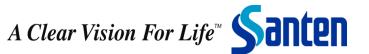
- Anti-VEGF: Eylea

- Anti-RA(DMARDs): Rimatil, Azulfidine, Metolate

Source: ©2015 IMS Health IMS-JPM 2013-15 Santen analysis based on IMS data Reprinted with permission



# Status of Clinical Development 1Q FY2015



#### Naveed Shams, M.D., Ph.D.

Senior Corporate Officer Chief Scientific Officer (CSO)

Head of Global Research & Development

SANTEN PHARMACEUTICAL CO., LTD.

# Status of main projects in clinical development (1)

Disease		Compound/		Development Stage				Changes from		
Area	P.I · ·		Region	P1	Р	2	P3	Reg.	APV/ Launch	4QFY14
			JP							
	DE-111	Tafluprost/ Timolol	EU							
		(FDC*)	KR						*	Approved
Glaucoma/			Asia							
ocular	DE-118 Taflup	Tafluprost UD	JP							
hypertension		Tanuprost OD	Asia						*	Approved
	DE-085	Tafluprost	CN							
	DE-117	EP2 agonist	US							
	DE-090	Lomerizine	JP							
Karata	Cyclokat	Ciclosporin	EU						*	Launched in Germany
Kerato- conjunctival disease			US							
	DE-089	Diquatosol	CN							
		Diquafosol	Asia						*	Approved



JP (Asia)

Global

\*Fixed dose combination

# Status of main projects in clinical development (2)

							G	lobal	JP (Asia)
Disease Area	PJ	Compound/ MOA	Regi on	P1	P2	P3	Reg.	APV/ Laun ch	Changes from 4QFY14
			EU						
	DE-109	DE-109 Sirolimus	JP						
Retinal/			US						
Uveal disease			Asia				*		NDA submitted
DE-12	DE-120	VEGF/PDGF inhibitor	US						
	DE-122	Anti-endoglin antibody	US						IND filed
Allergy	Vekacia	Ciclosporin	EU						



#### Major Clinical Projects Update -Glaucoma / Ocular hypertension-

#### ■ **DE-085** (Glaucoma / Ocular hypertension)

	Developm		
Region	As of August 4, 2015 (Previous announcement)		Remarks
China	NDA Filed	NDA Filed	Generic name: Tafluprost

#### **DE-090** (Glaucoma / Ocular hypertension)

	Developm		
Region	As of August 4, 2015	As of May 12, 2015 (Previous announcement)	Remarks
Japan	P2	P2	Generic name: Lomerizine HCI

#### **DE-111** (Glaucoma / Ocular hypertension)

	Developm		
Region	As of August 4, 2015 (Previous announcement)		Remarks
Japan	Launched	Launched	Generic name:
Europe	Launched	Launched	Tafluprost/
Korea	Approved	NDA Filed	Timolol maleate
Asia	NDA Filed	NDA Filed	(FDC)



#### -Glaucoma / Major Clinical Projects Update -Corneal disease-

#### **DE-117** (Glaucoma / Ocular hypertension)

	U.S.	P2b completed	P2b completed	EP2 receptor agonist	
	Region	As of August 4, 2015	As of May 12, 2015 (Previous announcement)	Remarks	
I		Developm			

#### ■ **DE-118** (Glaucoma / Ocular hypertension)

Region	Developm		
	As of August 4, 2015	As of May 12, 2015 (Previous announcement)	Remarks
Asia	Approved (Hong Kong)	NDA filed	Generic name: Tafluprost

#### **DE-089** (Dry eye)

	Development Stage		Remarks
Region As of August 4, 2015		As of May 12, 2015 (Previous announcement)	
Asia	Approved (Thai)	NDA filed	Generic name: Diquafosol Sodium



#### Major Clinical Projects Update -Retinal Disease--Uveitis-

#### ■ **DE-120** (Wet Age-related Macular Degeneration (w-AMD))

	Development Stage		
Region As of August 4, 2015	As of May 12, 2015 (Previous announcement)	Remarks	
U.S.	P2a	P2a	VEGF/PDGF dual inhib.

#### **DE-109** (Uveitis)

	Development Stage		
Region	As of August 4, 2015	As of May 12, 2015 (Previous announcement)	Remarks
U.S.	P3	P3	
Japan	P3	P3	Generic name:
EU	NDA filed	P3	Sirolimus
Asia	NDA filed	—	

#### DE-122 (Wet Age-related Macular Degeneration (w-AMD))

Region	Development Stage		
	As of August 4, 2015	As of May 12, 2015 (Previous announcement)	Remarks
U.S.	IND filed	—	Anti-endoglin antibody



# Major Clinical Projects Update -Santen S.A.S.-

Cyclokat / Ikervis (Severe Keratitis)

	Development Stage			
Region	As August 4, 2015	As of May 12, 2015 (Previous announcement)	Remarks	
EU	Launched (Germany)	NDA filed	Generic Name:	
U.S.	P2 completed	P2 completed	Ciclosporin	

#### **Vekacia** (Vernal Keratoconjunctivitis)

	Development Stage			
	As of August 4, 2015	As of May 12, 2015 (Previous announcement)	Remarks	
EU	P3	P3	Generic Name: Ciclosporin	

#### \*Project evaluations are ongoing for the products below:

Development Name	Indication	Region	Stage	Remarks
Catioprost	Glaucoma/ Ocular hypertension	EU	P2	Generic Name: Latanoprost
Cortiject	Diabetic macular edema	U.S.	P1/2	Generic Name: Dexamethasone Palmitate



#### **Forward-Looking Statements**

- Information given in this announcement and accompanying documentation contains certain forward-looking statements concerning forecasts, projections and plans whose realization is subject to risk and uncertainty from a variety of sources. Actual results may differ significantly from forecasts.
- Business performance and financial condition are subject to the effects of medical regulatory changes made by the governments of Japan and other nations concerning medical insurance, drug pricing and other systems, and to fluctuations in market variables such as interest rates and foreign exchange rates.
- The process of drug research and development from discovery to final approval and sales is long, complex and uncertain. Individual compounds are subject to a multitude of uncertainties, including the termination of clinical development at various stages and the non-approval of products after a regulatory filing has been submitted. Forecasts and projections concerning new products take into account assumptions concerning the development pipelines of other companies and any co-promotion agreements, existing or planned. The success or failure of such agreements could affect business performance and financial condition significantly.
- Business performance and financial conditions could be affected significantly by a substantial drop in sales of a major drug, either currently marketed or expected to be launched, due to termination of sales as a result of factors such as patent expiry and complications, product defects or unforeseen side effects. Santen Pharmaceutical also sells numerous products under sales and/or manufacturing license from other companies. Business performance could be affected significantly by changes in the terms and conditions of agreements and/or the non-renewal of agreements.
- Santen Pharmaceutical is reliant on specific companies for supplies of certain raw materials used in production. Business performance could be affected significantly by the suspension or termination of supplies of such raw materials if such and event were to adversely affect supply capabilities for related final products.



# A Clear Vision For Life<sup>™</sup>