Q2 FY2020 Results

Shigeo Taniuchi

President & Chief Executive Officer

Kazuo Koshiji

Senior Corporate Officer, Chief Financial Officer, Head of Finance and Administration Division

Kenji Morishima

Corporate Officer, Head of China Product Development Department

November 6, 2020



Forward-Looking Statements

- Information given in this presentation contains certain forward-looking statements concerning forecasts, projections and plans whose realization is subject to risk and uncertainty from a variety of sources. Actual results may differ significantly from forecasts.
- Business performance and financial condition are subject to the effects of medical regulatory changes made by the governments of Japan and other nations concerning medical insurance, drug pricing and other systems, and to fluctuations in market variables such as interest rates and foreign exchange rates.
- The process of drug research and development from discovery to final approval and sales is long, complex and uncertain. Individual compounds are subject to a multitude of uncertainties, including the termination of clinical development at various stages and the non-approval of products after a regulatory filing has been submitted. Forecasts and projections concerning new products take into account assumptions concerning the development pipelines of other companies and any co-promotion agreements, existing or planned. The success or failure of such agreements could affect business performance and financial condition significantly.
- Business performance and financial conditions could be affected significantly by a substantial drop in sales of a major drug, either currently marketed or expected to be launched, due to termination of sales as a result of factors such as patent expiry and complications, product defects or unforeseen side effects. Santen also sells numerous products under sales and / or manufacturing license from other companies. Business performance could be affected significantly by changes in the terms and conditions of agreements and/or the non-renewal of agreements.
- Santen is reliant on specific companies for supplies of certain raw materials used in production. Business performance could be affected significantly by the suspension or termination of supplies of such raw materials if such an event were to adversely affect supply capabilities for related final products.



CORE PRINCIPLE and WORLD VISION

CORE PRINCIPLE

天機に参与する

Tenki ni sanyo suru

"Exploring the secrets and mechanisms of nature in order to contribute to people's health" *

WORLD VISION

Happiness with Vision

The Happiest Life for every individual, through the Best Vision Experience

* Santen's original interpretation of a passage from the Zhongyong (The Doctrine of the Mean) by Confucius.



H1 FY2020 Highlights

Execute medium-to long-term measures to achieve Santen 2030

- Ophthalmology & Wellness: jCyte Alliance, Osmotica Alliance, Orbis International (NGO) Alliance and <u>Hyalein S Launch (1),</u> <u>In-licensing ROCK Inhibitors (2), Eyevance Acquisition (3)</u>
- Inclusion: Long-term partnership with JBFA and IBF Foundation

Progress in the final year of Vision 2020

- Strong revenue recovery from COVID-19 impact, but potential for uncertainty remains
- China continues to have high market potential, although there are shortterm risk factors. Established a new holding company and proactively pursuing business (4)

Revenue : JPY 118.9billions, Core OP : JPY 25.7billions

• Matched previous year's levels. No change to full-year forecast



1. Launched "Hyalein S" in OTC Segment in Japan

The only eye drops in Japan^{*1} containing the same concentration of sodium hyaluronate as the prescription drug

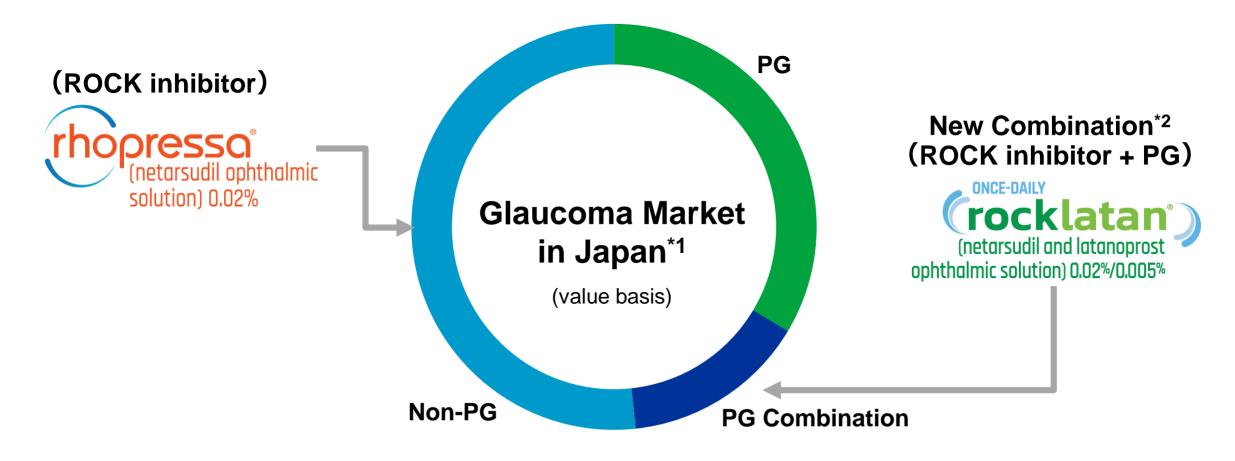


"For tiredness of eyes, drying of eyes, and blurring of eyes". Medicines requiring guidance. Please use this drug after receiving an explanation from a pharmacist and carefully reading the "Usage Notes."

Copyright© 2020 Santen All rights reserved.



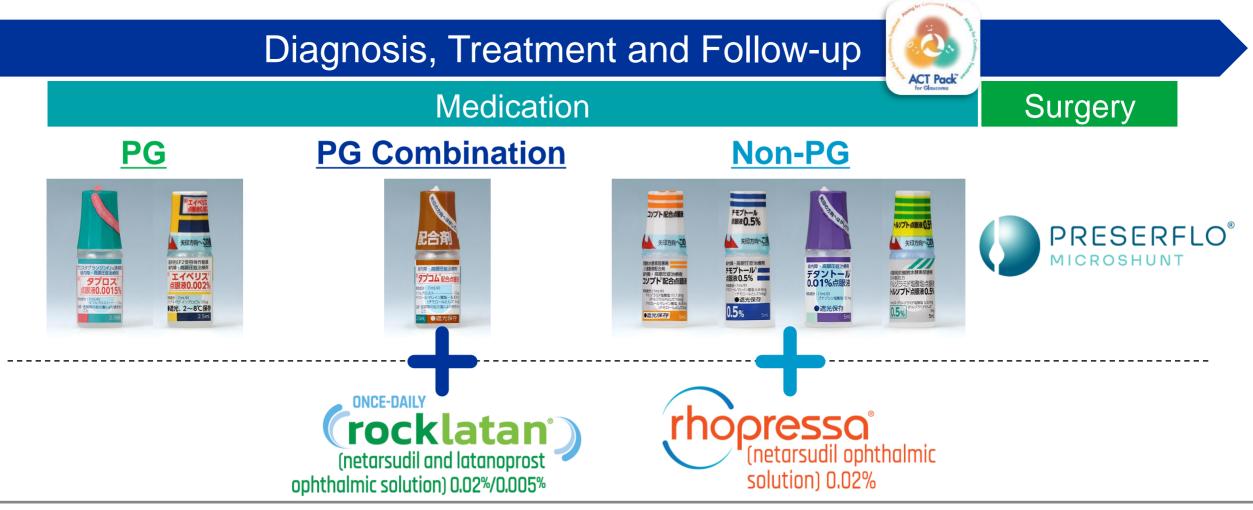
2. In-licensing ROCK Inhibitors for Japan and Asia to Maintain and Improve Our Presence in Glaucoma Treatment to Support Next Growth



*1 Source : Copyright © 2020 IQVIA. JPM 2019.10-2020.9; Santen analysis based on IQVIA data. Reprinted with permission. *2: As of October, 2020

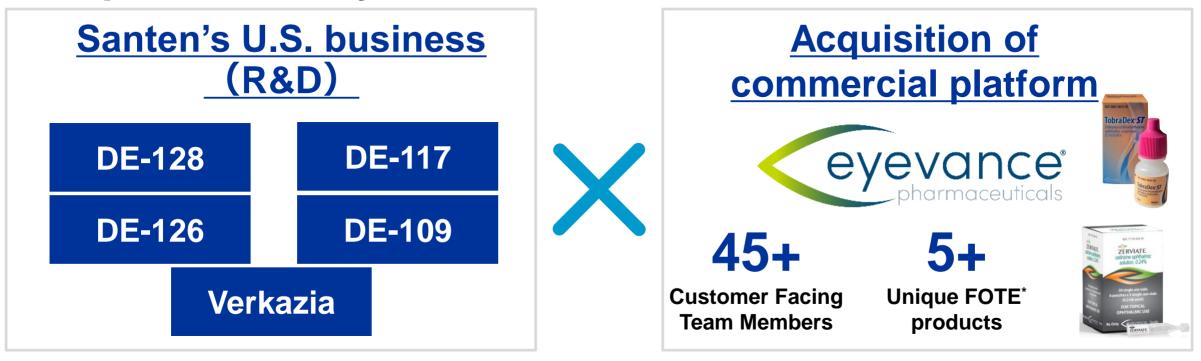


2. Further Enhancing Glaucoma Portfolio with the Licensing-in of ROCK Inhibitors





3. Full-scale Entry into the U.S. Market with the Acquisition of Eyevance

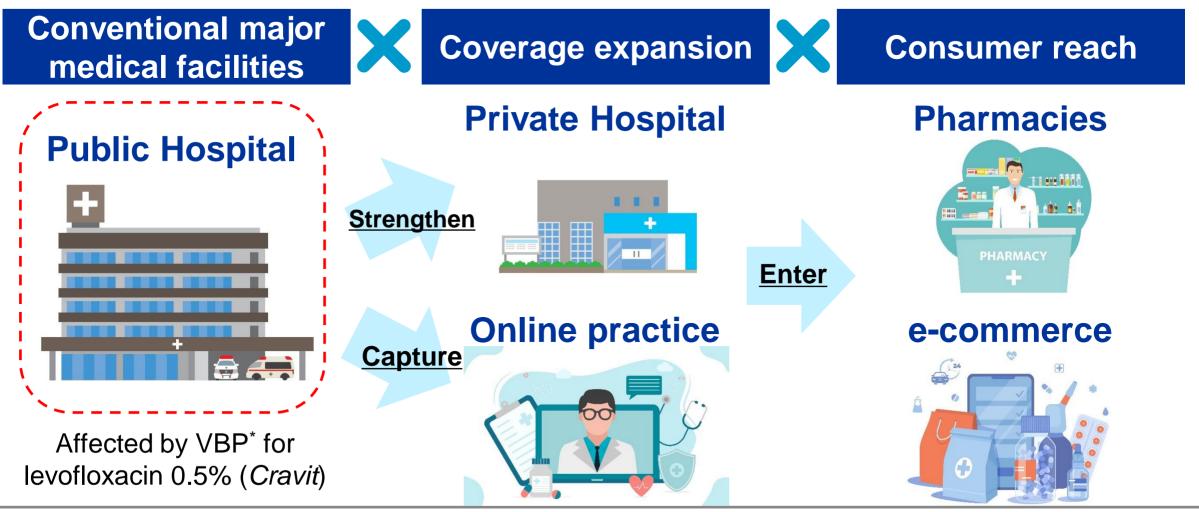


Establishing a business platform and a presence in the U.S.



4. Sustainable Growth of China Business: Expansion of Market Coverage

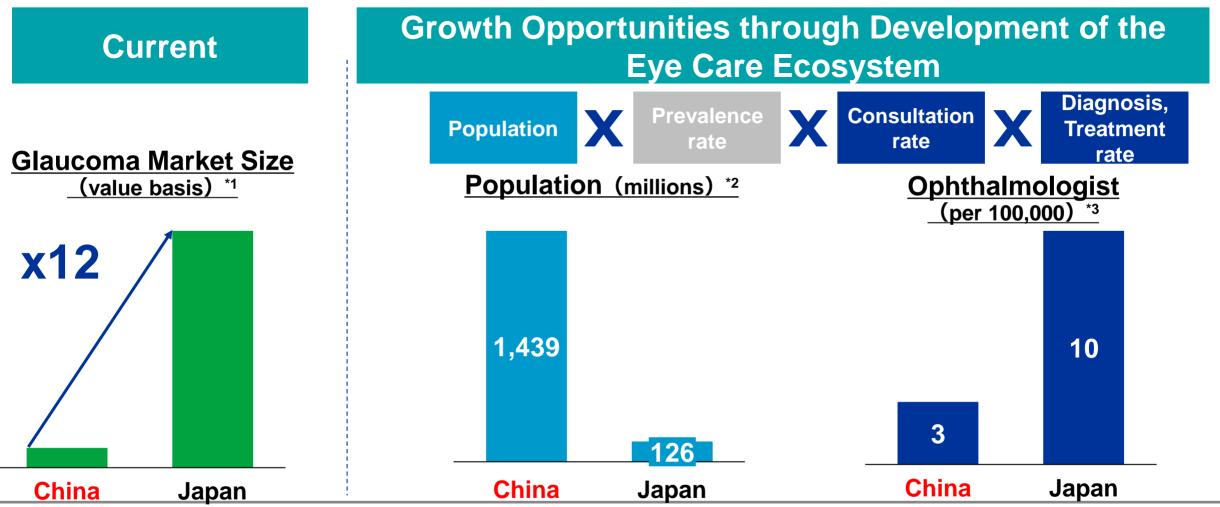
Achieve medium-to-long term growth by incorporating the diversification of healthcare behavior





4. Sustainable Growth of China Business: Examples from the Glaucoma Market

Capture market potential through involvement in development of ecosystem



*1 Source : Copyright © 2020 IQVIA. IQVIA MIDAS 2019.1Q-4Q; Santen analysis based on IQVIA data. Reprinted with permission. *2 Source: UN World Population Prospects *3:Santen estimation

anten

9

Q2 FY2020 Financial Results Ended September 30, 2020



Q2 FY2020 Results

Sales and net profit increased year-on-year despite impact of COVID-19

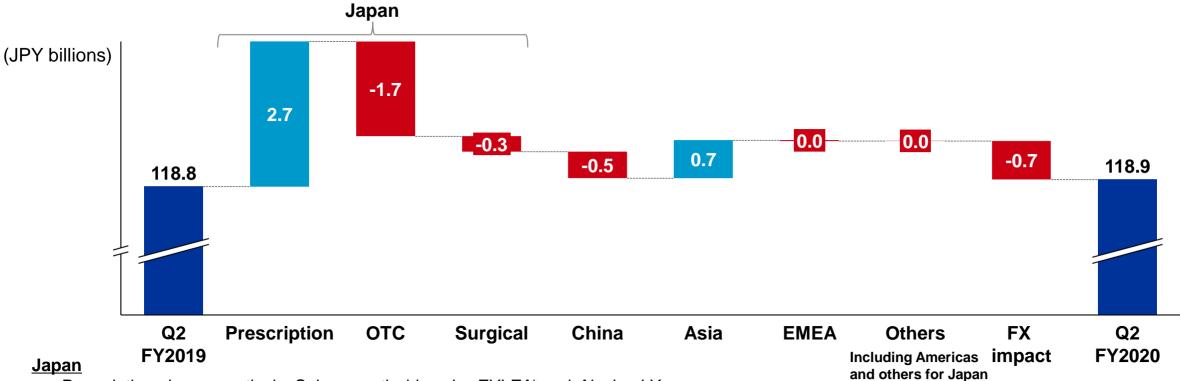
| | FY2019 | | FY2020 | | |
|---|--------|---------|--------|---------|---------|
| - | Q2 | VS | Q2 | VS | YoY |
| (JPY billions) | Actual | Revenue | Actual | Revenue | 101 |
| Revenue | 118.8 | | 118.9 | | +0.1% |
| Cost of sales | 48.3 | 41% | 49.7 | 42% | +2.9% |
| Gross margin | 70.5 | 59% | 69.2 | 58% | -1.8% |
| SG&A expenses | 33.4 | 28% | 32.4 | 27% | -3.1% |
| R&D expenses | 11.4 | 10% | 11.1 | 9% | -2.5% |
| Core operating profit | 25.6 | 22% | 25.7 | 22% | +0.2% |
| Non core SG&A expense | | | 0.9 | 1% | |
| Amortization on intangible assets associated with products | 4.9 | 4% | 4.9 | 4% | -1.2% |
| Other income | 0.2 | 0% | 0.3 | 0% | +118.1% |
| Other expenses | 1.9 | 2% | 1.6 | 1% | -12.5% |
| Operating profit (IFRS) | 19.0 | 16% | 18.7 | 16% | -1.7% |
| Finance income | 0.5 | 0% | 0.6 | 0% | +9.4% |
| Finance expenses | 1.1 | 1% | 0.9 | 1% | -21.2% |
| Profit before tax | 18.4 | 15% | 18.4 | 15% | -0.3% |
| Income tax expenses | 5.3 | 4% | 4.7 | 4% | -11.8% |
| Actual tax ratio | 28.7% | | 25.4% | | |
| Net profit (IFRS) | 13.1 | 11% | 13.7 | 12% | +4.3% |
| Core net profit | 18.8 | 16% | 19.7 | 17% | +4.7% |
| USD (JPY) | 108.82 | | 106.72 | | |
| EUR (JPY) | 121.28 | | 121.54 | | |
| CNY (JPY) | 15.77 | | 15.21 | | |

Revenue and net profit

- Revenue: Exceeded expectations
- Net profit (IFRS): Increased 4% year-on-year

Q2 FY2020 Revenue (YoY)

Matched previous year's sales level despite the impact of COVID-19 and foreign exchange



- Prescription pharmaceuticals: Sales growth driven by EYLEA* and Alesion LX.
- OTC: Decreased due to the impact of COVID-19, including sluggish demand from overseas tourists.

<u>Overseas</u>

- China: Sales exceeded expectations, despite sales decline due to the negative impact of COVID-19 (-4% excluding FX impact).
- Asia: Steady growth despite COVID-19 impact (8% excluding FX impact).
- EMEA: Solid sales led by Cosopt and Tapros. (0% excluding FX impact).

Classified into countries or regions based on customer location.

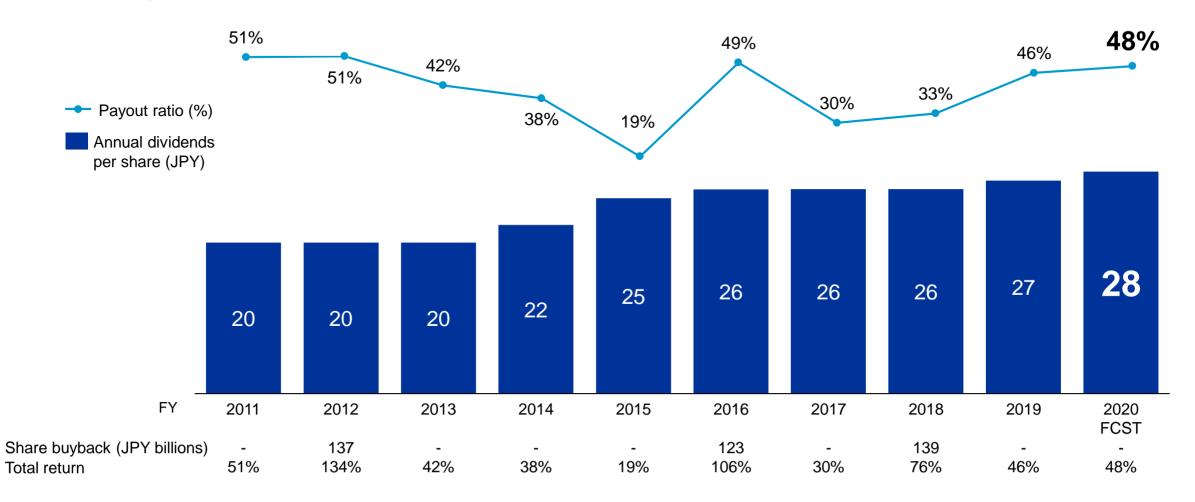


FY2020 Forecast (Unchanged from May 8th) Aiming to achieve earnings forecast despite uncertain factors

| | FY2019 | | FY2020 | | |
|--|--------|---------------|----------|---------------|-------|
| (JPY billions) | Actual | vs Revenue | Forecast | vs Revenue | YoY |
| Revenue | 241.6 | | 235.0 | | -3% |
| Cost of sales | 94.8 | 39% | 90.0 | 38% | -5% |
| Gross margin | 146.7 | 61% | 145.0 | 62% | -1% |
| SG&A expenses | 73.4 | 30% | 70.0 | 30% | -5% |
| R&D expenses | 23.3 | 10% | 23.0 | 10% | -1% |
| Core operating profit | 50.0 | 21% | 52.0 | 22% | +4% |
| Amortization on intangible assets associated with products | 9.9 | 4% | 9.7 | 4% | -2% |
| Other income | 0.4 | 0% | 0.9 | 0% | +131% |
| Other expenses | 7.0 | 3% | 8.2 | 3% | +17% |
| Operating profit (IFRS) | 33.5 | 14% | 35.0 | 15% | +4% |
| Finance income | 1.0 | 0% | 0.8 | 0% | -16% |
| Finance expenses | 2.4 | 1% | 1.0 | 0% | -58% |
| Investment loss by equity method | | | 0.8 | 0% | |
| Profit before tax | 32.1 | 13% | 34.0 | 14% | +6% |
| Income tax expenses | 10.4 | 4% | 11.0 | 5% | +6% |
| Actual tax ratio | 32.3% | | 32.4% | | |
| Net profit (IFRS) | 21.7 | 9% | 23.0 | 10% | +6% |
| Core net profit | 35.9 | 15% | 38.7 | 16% | +8% |
| Core ROE | 12.1% | | 12.6% | | |
| ROE | 8.0% | | 7.5% | | |
| USD (JPY) | 108.81 | | 110.00 | | |
| EUR (JPY) | 120.80 | | 120.00 | | |
| CNY (JPY) | 15.64 | | 15.00 | | |



Dividend Unchanged annual dividend (forecast)



• Total return forecast for FY2020 does NOT include the potential impact from future share buybacks

• J-GAAP standards used until FY2013, IFRS applied from FY2014



Status of Research & Development

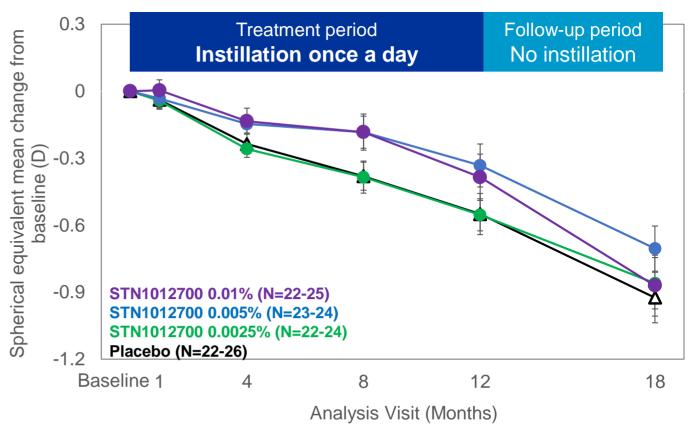


DE-127: APPLE study / P2 (NCT03329638)

Both high doses, 0.005% and 0.01%, demonstrated efficacy in controlling myopia progression

- Achieved primary endpoint
 Spherical equivalent at 12 months
- Demonstrated similar axial length to spherical equivalent
- Safe and well tolerated
- Plan to present detailed report at Annual Meeting of Japan Myopia Society (May 22-23, 2021, Tokyo)

Mean \pm SE of Change from Baseline in Spherical Equivalent (D)*



Santen

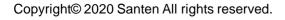
Current Status of Research and Development

Pipeline / product development (1)

As of October, 2020

| | Indication | Region | Status |
|---|-----------------------------------|--------|--|
| DE-111 STN10111 TAPCOM / TAPTIQOM Combination of tafluprost and timolol maleate | Glaucoma / ocular hypertension | China | P3 Plan: FY2022 P3 completion |
| DE-117 STN10117 EYBELIS EP2 receptor agonist | Glaucoma / ocular hypertension | US | P3 Plan: FY2020 filing |
| | | Japan | Launched |
| | | Asia | Approved Plan: FY2020 launch |
| DE-126 STN10126 FP / EP3 receptors dual agonist | Glaucoma / | US | P2b (dose finding study completed) |
| | ocular hypertension | Japan | Plan: FY2020 additional P2 start |
| DE-128 STN20001 PRESERFLO MicroShunt | Glaucoma | US | Completed PMA rolling submission Plan: FY2020 approval, FY2020 launch |
| | | Europe | Launched |
| | | Asia | Filed <i>Plan: FY2020 approval</i> |
| | | Others | Plan: <u>FY2020 filing in Canada</u> |

The numbering method for development codes has changed. We show both existing development codes (DE-XXX) and new development codes (STNXXXXX).



17 **Santen**

Current Status of Research and Development

Pipeline / product development (2)

As of October, 2020 Updated information is underlined

| | Indication | Region | Status | |
|--|------------|--------------------------------------|---|--|
| DE-130A STN10130 Catioprost latanoprost | Europe | P3 | | |
| | Asia | Plan: FY2021 P3 completion | | |
| DE-109 STN10109 IVT sirolimus | | US | P3 Plan: FY2022 P3 completion | |
| | Uveitis | Japan | P3 | |
| | | Europe | P3 | |
| | | Asia | Filed | |
| DE-127 STN10127 Atropine sulfate | Japan | P2/3 Plan: FY2023 P2/3 completion | | |
| | Asia | P2 (met primary endpoint) | | |
| MD-16 Intraocular lens | Cataract | Japan | Approved <i>Plan: <u>Launch in November 2020</u></i> | |

U.S. FDA accepted the NDA for DE-076C (STN10076, Verkazia / generic name: ciclosporin) for the treatment of vernal keratoconjuctivitis in October 2020.

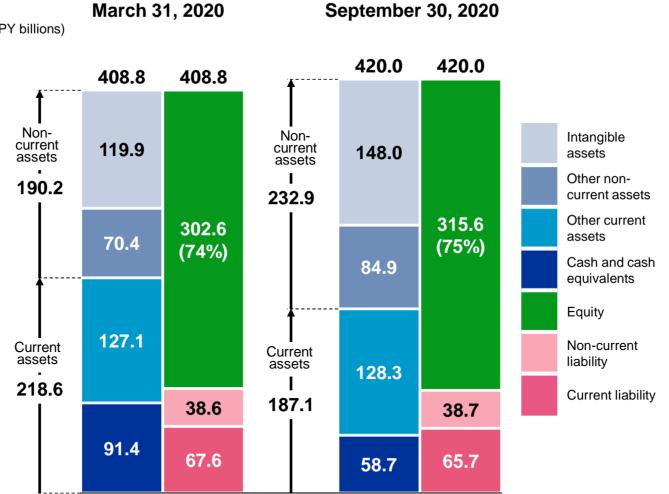
Copyright© 2020 Santen All rights reserved.

The numbering method for development codes has changed. We show both existing development codes (DE-XXX) and new development codes (STNXXXX).



Appendix

Q2 FY2020 Financial Position



(JPY billions)



Q2 FY2020 Revenue by Region

(JPY billions) 15% EYLEA* 33.3 Alesion 7.7 (Incl. Alesion LX) 10% 6.1 Diguas 12% Others 30.9 Total 77.9 17%

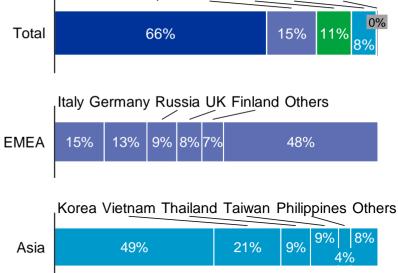
Japan

(JPY billions) 10% 4.8 Cosopt Tapros 3.3 20% Ikervis 1.7 66% Others 8.6 Total 18.4

EMEA

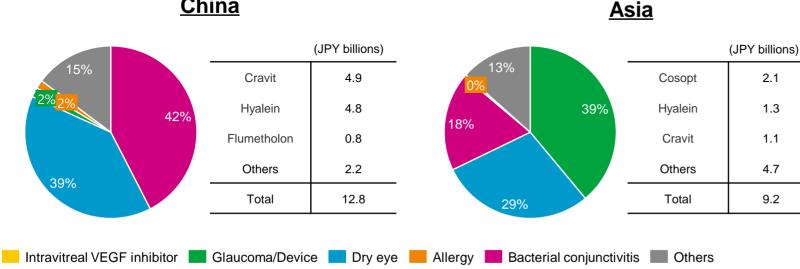
Revenue in each region

Japan EMEA China Asia Americas



EYLEA*: Co-promoted product of Bayer Yakuhin, Ltd. (MAH)

China



Copyright© 2020 Santen All rights reserved.

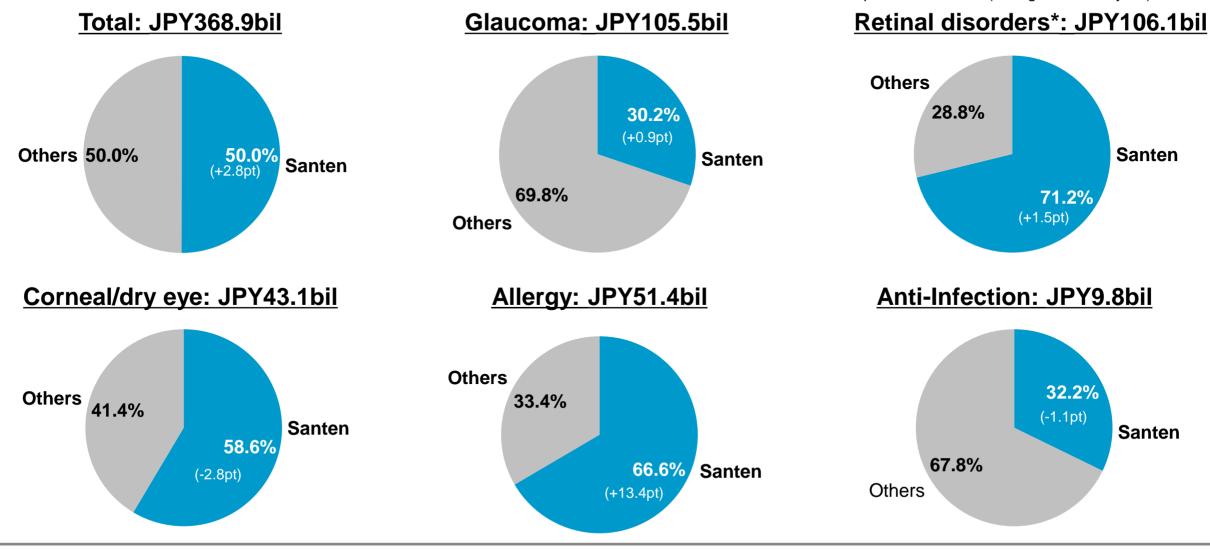


Prescription Ophthalmic Market in Japan (Oct. 2019 - Sep. 2020)

Segment: Market size

Graph: Market share (change from last year)

Remain No.1 for overall market and all segments



Copyright© 2020 Santen All rights reserved.

*Including co-promoted product (Anti-VEGF EYLEA) of Bayer Yakuhin, Ltd. (MAH) Source: Copyright © 2020 IQVIA. JPM 2019.10-2020.9; Santen analysis based on IQVIA data. Reprinted with permission.



22

